LCAP Year	⊠ 2017–18	2018–19	2019–20
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Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

LCFF Evaluation Rubrics [Note: this text will be hyperlinked to the LCFF Evaluation Rubric web page when it becomes available.]: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name

Great Valley Academy - Modesto

Contact Name and Title

Leah Silvestre Franklin, Chief Executive Officer

Email and Phone

l.silvestre@greatvalleyacademy.com

209-576-2283

2017-20 Plan Summary

THE STORY

Briefly describe the students and community and how the LEA serves them.

Great Valley Academy Modesto (GVA) campus serves approximately 900 K-8 students. We are located in Modesto, Stanislaus County and are authorized by the Stanislaus County Office of Education. We have been serving students for 9 years, and this year graduated our first "original" students (Kindergartners starting with us in our first year of operation).

GVA's student population consists of approximately 7% English Learners, and 46% Socioeconomically Disadvantaged students.

We are in the process of completing a 5 year strategic plan, and our resulting vision and mission statements are as follows:

Vision Statement

Great Valley Academies envision thriving communities strengthened by individuals who act with confidence, learn tenaciously, celebrate the differences of others, and positively impact the world around them.

Mission Statement

Great Valley Academies create a safe, loved, learning environment where all students develop foundational thinking skills, and positive character traits to achieve their greatest potential.

LCAP HIGHLIGHTS

Identify and briefly summarize the key features of this year's LCAP.

In this year's LCAP, GVA has maintained consistency in retaining the goals as currently being addressed.

The actions and services have remained mostly the same; we have included an increased investment in support of our English Learners by moving forward with a series of intensive professional development and coaching offerings in SDAIE.

We are currently in the final stages of a five year strategic planning process, and will use that to drive next year's LCAP process.

REVIEW OF PERFORMANCE

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

The item from GVA's Dashboard report that we are most proud of, is our English Learner progress. We have designated an EL lead teacher and have increased access to professional development opportunities in support of our EL students. We will continue to develop the infrastructure focusing on EL student support.

GREATEST PROGRESS

Our local indicator performance areas (2016-2017 school year) of note are:

270 parent volunteers

95% of parents report feeling welcome on campus

94% of parents report that their student always or most of the time is happy to come to school

97% of parents report that their student always or most of the time feel safe at school

87% of parents report that GVA meets or exceeds their expectations

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

GREATEST NEEDS

Based on GVA's Dashboard results, our area of biggest need is a reduction in our suspension rate. Due to the timing of the data being used, we are able to look at the next year's actual data, and have made a significant improvement in the suspension rate. We will continue to closely monitor the suspension numbers.

The next areas of need are in ELA and Math for students with disabilities. Both areas are below the performance category for all students. We are working on strategies to direct more targeted interventions for our SWD. Additionally, we will be providing ongoing development opportunities and instructional resources as needed to continue development of support for our SWD.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

PERFORMANCE GAPS

The single student group with performance 2 levels below GVA's all student group is our Students with Disabilities-Mathematics.

We are working on strategies to direct more targeted interventions with our SWD students. Additionally, we will be providing ongoing development opportunities and instructional resources as needed to continue development of support for our SWD.

INCREASED OR IMPROVED SERVICES

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

GVA's investment in creating and maintaining an onsite lunch program benefits all students, yet in 2016-207, 84% (31,958) of the lunches served, went to our socioeconomically disadvantaged students. GVA will continue to invest in staff, instructional resources, professional development specific to supporting our English learners and we have no foster youth.

BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT
Total General Fund Budget Expenditures for LCAP Year	\$7,045,855
Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year	\$627,500

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

The majority of our budget dollars are excluded from this document, only the budgeted expenses related to the LCAP planned actions/services are included.

The remaining budget dollars are allocated to:

Certificated salaries

Classified salaries

Employee benefits

Books and supplies

Services and other operating expenses

Capital expenses

Facilities costs

\$7,045,855 Total Projected LCFF Revenues for LCAP Year

Annual Update

LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

Great Valley Academy will create an environment that provides quality education through a positive learning experience, facilitated by highly qualified personnel.

State and/or Local Priorities Addressed by this goal:

STATE	⊠ 1	⊠ 2	□ 3	⊠ 4	⊠ 5	□ 6	⊠ 7	⊠ 8
COE	□ 9	□ 10)					
LOCAL								

ANNUAL MEASURABLE OUTCOMES

EXPECTED ACTUAL

Increased/improved student academic results will be measured by:

- CAASPP test performance
- Local assessment performance
- ❖ API (when reinstated)
- Percentage of students who have made progress toward English Proficiency
- * Rate of students Reclassified as Fluent English Proficient (RFEP)

Great Valley Academy is not a high school, so high school metrics for priority 4 are not applicable.

Teachers will be appropriately assigned and fully credentialed, as applicable to charter schools.

Teachers and classified staff will be supported by offsite professional development opportunities, as well as regular onsite sessions. Offerings will continue to focus on CCSS, technology and other topics. Opportunities for specific EL strategies and ELD standards will be provided to campus EL leads.

100% of all teachers are appropriately assigned and fully credentialed, as applicable to charter schools.

Teachers and classified staff were supported by professional development opportunities, as well as regular onsite sessions. These included diverse educational topics both onsite and offsite. Stanislaus County Office of Education staff presented onsite Professional Development including NGSS and STEAM. 96% of teachers participated in offsite Professional Development.

English Learners (EL) will be assessed annually until they are reclassified as Fluent English Proficient (RFEP).

Access to Broad Course of Study and Instructional Materials will be provided.

The areas of technology, curriculum and instructional resources will continue to be examined and expanded, with changes being implemented based on identified need.

Metric Baselines:

- CAASPP baseline; 37% meet/exceed standards in English/Language Arts, 24% meet/exceed standards in Math
- Local assessment; 52% reached projected growth in Math, 52% in Reading and 45% in English/Language Arts

- CELDT is used to calculate baseline data on EL's and RFEP's; 7.3% of students qualified as EL's, 27.3% RFEP
- 2014-2015 Stakeholder feedback showed top 3 priorities as 1) Retaining highly qualified teachers 2) Access to core subjects 3) Positive school climate

Access to Broad Course of Study and Instructional Materials were provided.

Improvements were made to the internet & supporting infrastructure including increased/improved firewall and upgraded backup server solutions. Purchased Common Core State Standard curriculum including American Reading Company 5th- 8th English Language Arts, Great Minds 3rd- 8th English Language Arts and Zoophonics Kindergarten/1st English Language Arts.

2015/2016 CAASP Results:

- 43% of students met or exceeded standards in English/Language Arts
- 31% of students met or exceeded standards in Math.

2015/2016 NWEA-MAP Results (Local Assessment):

- 52% of students met or exceeded the projected growth in Math
- 61% in Reading
- 54% in Language Arts
- 74% of students showed growth from Fall to Winter in Math
- 75% showed growth from Fall to Winter in Reading
- 70% showed growth from Fall to Winter in Language Arts

2015/2016 7.3% of total students qualified as EL's and 30.5% of EL's RFEP'd.

Results as shown by Stakeholder survey:

- Priority 1 Ensure highly qualified teachers
- Priority 2 Maintain a positive school climate (sense of safety, connection to school, reduce suspensions/expulsions)
- Priority 3 Ensure student access to core subjects that prepare them for High School (i.e. English, Math, Social Science, Science, PE).

Facilities rated good on 2014-2015 SARC
 Facilities rated good on 2015/2016 SARC
 API baseline will be determined when reinstated
 California State Accountability System has replaced API.
 Metric data will include: CAASPP test results, Local assessments, CELDT test results, stakeholder feedback and SARC data.

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

A	
Action	

	PLANNED	ACTUAL
Actions/Services	Provide access to Beginning Teacher Support and Assessment. Provide site specific, direct oversight to first and second year teachers. Compensate County Office of Education for annual fees related to induction. Provide substitutes to allow for protected time.	Provided Induction services/support for 2 teachers. Provided TPSL opportunities for 2 long-term substitutes through the Stanislaus County Office of Education.
	BUDGETED	ESTIMATED ACTUAL
	Outside services cost	TPSL Support
Expenditures	Induction program cost	Induction program
	\$6,000 LCFF	\$6,550 LCFF

Action 1_2

PLANNED

Provide teacher/staff support and growth opportunities by offering professional development opportunities focused on Common Core State Standards, technology, ELL/ELD, and other applicable topics.		Stanislaus County Office of Education staff was brought onsite to provide NGSS and STEAM integrated Lessons to all teachers. 96% of teachers also received off site professional development. Offsite professional development topics included STEM, Common Core Writing, Effective Teaching, Number Talks, ERWC, Engineering Basics and Physical Education.	
Expenditures	Professional development courses, consultants, materials and substitute costs \$30,000 LCFF	Provided teacher/staff support and growth opportunities by offering professional development opportunities. \$30,107.36 LCFF	

ACTUAL

Action 1

Actions/Services

Expenditures

PLANNED

Provide teacher support by supplying mentors and peer observation time (protected time).

ACTUAL

25 teachers participated in peer observations. Substitutes were provided to allow for protected mentoring and observation time.

BUDGETED

Provide substitutes to allow for protected mentoring and observation time \$5,000 LCFF

ESTIMATED ACTUAL

Substitutes provided to allow for protected mentoring and observation time.

\$8.681.27 LCFF

Action 1.4

Actions/Services

Expenditures

PLANNED

Continue to integrate Common Core State Standards based instructional resources. This includes curriculum, online and other relevant resources. ACTUAL

Purchased Common Core Textbooks including American Reading Company 5th- 8th English Language Arts, Great Minds 3rd- 8th English Language Arts and Zoophonics Kindergarten/1st English Language Arts as well as Discovery Education Streaming License. Workbooks were purchased from Houghton Mifflin. These include modules supporting English Learners. Purchased Mastery Connect software which identifies levels of understanding, targets students for intervention, in order to improve learning and instruction (based on Common Core State Standards).

BUDGETED

Purchase Common Core aligned instructional resources \$50,000 LCFF **ESTIMATED ACTUAL**

Purchased Common Core aligned instructional resources.

\$145,762.12 LCFF

Actions/Services	Provide students with intervention/enrichment opportunities in reading and math. Incorporate strategies providing additional support for EL's.	Provided 96 students with intervention/enrichment opportunities in Math and 94 students in Reading Intervention. Additionally, 65 K-2 English Learners and Free & Reduced Qualifying students received intervention support.
Expenditures	1 FTE Reading Intervention Teacher 1 FTE Math Intervention Teacher \$125,000 LCFF	1 FTE Reading Intervention Teacher 1 FTE Math Intervention Teacher \$135,732.71 LCFF
Action 1	6	
	PLANNED	ACTUAL
Actions/Services	Maintain wireless internet infrastructure and security	Maintained wireless internet infrastructure and security.
	BUDGETED	ESTIMATED ACTUAL
Expenditures	.50 FTE Computer Technician	.50 FTE Computer Technician
	Ongoing professional development/consulting and resources	·
	\$25,000 LCFF	\$33,147.38 LCFF
Action 1.7		
	PLANNED	ACTUAL
Actions/Services	Maintain oversight of ongoing technology plan and supporting devices. Assess, monitor, sup and grow school technological resources.	
	BUDGETED	ESTIMATED ACTUAL
Expenditures	Purchase of computers, Chromebooks, storage/charging solutions, warranties and relasoftware \$25,000 LCFF	capacity.
		\$59.811.65 LCFF

\$59,811.65 LCFF

Action

PLANNED ACTUAL Increase staff understanding of ELD/ELL strategies EL lead staff attended ELD Professional Development. Lead to facilitate instruction for English Learners. teacher presented monthly "Quick Classroom Tips" at all staff Actions/Services Appoint campus EL lead staff members. meetings. Substitute provided, allowing lead & support staff to attend Professional Development. **BUDGETED ESTIMATED ACTUAL** Expenditures **Professional Development Professional Development** Provide substitutes for coverage Provided substitutes for coverage

Action 1.9

Actions/Services healthy le

\$5,000 LCFF

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Expenditures

Facilities will be maintained to provide a shealthy learning environment.	replacement of classroom doors, HVAC repairs & maintenance, carpet replacement, repairs & cleaning, electrical upgrades & rewiring, plumbing upgrades and
	security system & motion upgrades. Campus Landscaping improvements were also completed.
BUDGETED	ESTIMATED ACTUAL
Facilities repair and maintenance	Facilities were repaired and maintained.
\$75,000 LCFF	\$81,781.67 LCFF

\$2,412.55 LCFF

Actions/Services

Provide resource staff with specific professional development opportunities. Purchase of resources specific to meet the needs of our students with disabilities.	Professional Development topics attended include mental health, and school based SLP services. Instructional resources purchased include Ten Marks Premium Subscription, Read Naturally, Path to Reading and Moby Max, an online tool featuring individualized education plans for each student.
Professional Development and instructional resources \$3,000 LCFF	Professional Development and instructional resources \$18,595.37 LCFF

Action **EL1.1**

Actions/Services

Expenditures

PLANNED Provide students with intervention/enrichment opportunities in reading and math. Incorporate strategies providing additional support for EL's	ACTUAL See 1.5 above
See 1.5 above	See 1.5 above

Action **EL1.2**

Actions/Services

PLANNED Provide teacher/staff support and growth opportunities by offering professional development opportunities focused on Common Core State Standards, ELL/ELD, and other applicable topics.	See 1.2 above
BUDGETED	ESTIMATED ACTUAL
See 1.2 above	See 1.2 above

Action **EL1.3**

Actions/Services	Continue to integrate Common Core State Standards based instructional resources specific to EL's. This includes curriculum, online and other relevant resources	Integrated in ELA curriculum purchased.
Expenditures	Purchase Common Core aligned instructional resources specific to EL's. \$5,000 LCFF	Purchased Common Core aligned instructional resources specific to EL's. \$6,155 LCFF

Action **EL1.4**

Actions/Services

See 1.8 above
See 1.8 above

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Actions 1.1-1.3 relate specifically to teacher support and development in our effort to attract and retain highly qualified personnel. As we continue to implement these actions, our staff is provided with opportunities to learn and grow from experts in various subject matters, their peers, and mentor teachers.

Actions 1.4-1.7 relate to supporting an environment that provides quality education, and provides a positive learning experience. As we continue to support the growth & development of CCSS resources, student academic support and onsite technology & infrastructure, we make progress towards our goal 1.

Actions 1.8, EL 1.1-1.4, specifically relate to supporting our English Learners in their opportunity to receive a quality education, and experience a positive learning environment. As we invest in staff, instructional resources, and professional development in this area, we provide an improved opportunity for our students to make progress towards proficiency.

Action 1.9 specifically relates to facilities maintenance as a contributing element of creating a safe environment in which students can learn.

Action 1.10 specifically relates to supporting our Students with disabilities in their opportunity to receive a quality education, and a positive learning environment. As we invest in staff, instructional resources, and professional development in this area, we provide an improved opportunity for our students to make progress towards proficiency.

As a result of continued implementation GVA's commitment to a safe, loved, learning environment and the implementation of the above actions, we have made the following progress:

CAASPP- 6% increase in students meeting/exceeding standards in English/Language Arts 7% increase in students meeting/exceeding standards in Math

NWEA-MAP (Local Assessment)-

74% of students showed growth from Fall to Winter in Math

75% showed growth from Fall to Winter in Reading

70% showed growth from Fall to Winter in Language Arts

English Learner-Reclassification (RFEP)-3.2% increase

English Learner-NWEA-MAP (Local Assessment)-

80% of students showed growth from Fall to Winter in Math

89% showed growth from Fall to Winter in Reading

67% showed growth from Fall to Winter in Language Arts

Facilities overall rating-Good

Explain material differences between Budgeted

Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Higher than estimated cost of providing substitutes for mentoring/observation time (more teachers participating).

Higher than estimated cost of providing intervention staffing, internet infrastructure, facilities and maintenance.

Invested more than estimated in Common Core aligned resources.

Invested more than estimated in staff development and instructional resources in support of students with disabilities.

Spent less than estimated in staff development and more than estimated in common core aligned instructional resources in support of English learners.

Great Valley Academy is in the process of completing a five year strategic plan, which was not completed in time for this year's LCAP process. As a result, we anticipate some changes for next year's LCAP.

Annual Update

LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 2

Great Valley Academy will create a family friendly environment where ongoing communication is facilitated; character education and the quality school philosophy are fundamental pillars in the educational model and services and supports for strong emotional health are provided.

State and/or Local Priorities Addressed by this goal:

STATE	□ 1	□ 2	⊠ 3	□ 4	⊠ 5	⊠ 6	□ 7	□ 8
COE	□ 9	□ 10)					
LOCAL								

ANNUAL MEASURABLE OUTCOMES

EXPECTED ACTUAL

Increased/improved parent/student/community engagement will be measured by:

- Increased parent participation/involvement levels
- Increased student attendance rates
- Decreased chronic absenteeism
- Decreased suspension rates
- Maintain 0 expulsions
- Maintain 0 Jr. High dropouts

Great Valley Academy is not a high school, so high school metrics for priority 5 are not applicable.

Continued provision of parent volunteer program, stakeholder meetings, family centered events, professional development focused on character and Quality Schools, campus based student support services. Begin

Family Centered events including the following:

Fireworks Booth

Jog-A-Thon

provision of campus based lunch services.	Family Fitness night Fall Boutique Talent/Art Show Book Fair Peter Pan End of Year Party Ice Cream Meet & Greet Father/Daughter Dance Get Involved Group Parent Meetings were held on: 9/12/16 10/3/16 11/7/16 12/5/16 1/9/17 2/6/17 3/6/17 4/3/17 5/1/17 Parent Communication Meetings were held on: 9/8/16 10/18/16 11/24/17 2/2/17 2/7/17 2/9/17 2/9/17 2/11/17 2/13/17 2/2/3/17 5/2/17
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LCAP specific meetings were held on:

2/17/17

2/23/17

6/5/17

Campus based student support services

62 students were served by Student Assistant Specialist-

319 individual sessions

18 group sessions

Student survey data-

70% of students often or always report feeling loved

86% of students often or always report feeling safe

89% of students often or always report feeling that their teacher cares about them

Parent survey data-

95% of parents report feeling welcome on campus

94% of parents report that their student always or most of the time is happy to come to school

97% of parents report that their student always or most of the time feel safe at school

87% of parents report that GVA meets or exceeds their expectations

Metric Baselines:

❖ Parent participation – 270 parent volunteers for school events in 2015-2016

❖ End of year attendance rate 2014-2015 – 94.96%

❖ End of year suspension rate 2014-2015 – 4.4%

❖ End of year expulsion rate 2014-2015 – 0%

❖ End of year Jr. High dropout rate 2014-2015 – 0%

There were a total 260 Parent volunteers in 2016-2017

End of year attendance rate 2015-2016 – 95.35%

End of year suspension rate 2015-2016 – 3.2%

End of year expulsion rate 2015-2016 - 0

End of year Jr. High dropout rate 2015-2016 - 0

Metric data will include: Stakeholder feedback, enrollment and attendance data.

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action	2.	1

Actions/Services	PLANNED Parent volunteer program structure and process. Continue to support growth of parent volunteer program.	ACTUAL Continued supporting growth of the parent volunteer program.
Expenditures	Supplies, communication meetings .25 FTE Parent Liaison \$8,000 LCFF	.50 FTE Parent Liaison \$15,768.90 LCFF

Action 2.2

Actions/Services	Host regular meetings for parents and other stakeholders. Provide access and opportunities to engage in discussions regarding campus based needs.	Hosted regular meetings for parents and other stakeholders. Provided access and opportunities to engage in discussions regarding campus based needs.
	BUDGETED	ESTIMATED ACTUAL
Expenditures	Supplies and onsite childcare	Supplies
•	\$1,000 LCFF	\$1,028.91 LCFF

Action	2.3		
		PLANNED	ACTUAL
Actions/Services		Host family centered social activities. Encourage family engagement and interest in campus/student activities.	Hosted several family centered activities including: Father/Daughter dance, ice cream meet & greet and year end party in an effort to encourage family engagement and interest in campus/student activities. Began the use of Parent Square, a bilingual online tool that streamlines communication across all school administrators, teachers, site staff, committees and parents.
		BUDGETED	ESTIMATED ACTUAL
Expenditures		Supplies and onsite childcare	Supplies
·		\$4,000 LCFF	\$6,383.30 LCFF

Action 2.4		
Actions/Services	PLANNED Provide students with access to onsite support services (Student Assistance Specialist). Clarify student needs to ensure appropriate access and alignment of services.	ACTUAL 62 students were served by Student Assistant Specialist; • 319 individual sessions • 18 group sessions
Expenditures	BUDGETED Contracted Student Assistance Specialist services \$25,000 LCFF	Student Assistance Specialist through Center for Human Services \$28,653.75 LCFF

Action	2.5		
		PLANNED	ACTUAL
Actions/Services		Provide character education to teachers, students and parents. Focus on character development for students (bullying prevention)	Character Education was provided to staff through professional development training. Character education for students was provided on a weekly basis through family meetings, and as needed through connecting room services. Trainings also included both on & offsite Conscious Discipline, Dealing with Difficult Students, and professional development through SCOE. Students were provided opportunities to attend bullying prevention, including Oskar & The Big Bully Battle at the Gallo Center as well as Friend to Friend through SCOE.
Expenditures		BUDGETED	ESTIMATED ACTUAL
Experialitates		Training, materials and supplies	Training, materials & supplies
		\$4,000 LCFF	\$3,983.49 LCFF
Action	2.6		

Actions/Services	Quality Schools Philosophy integrated in school culture. Assess needs, create plan and follow through with implementation.	Off-site Teacher Professional Development included trainings with Glasser Quality Schools. On site multi-day quality schools Professional Development facilitated for all staff.
Expenditures	Training, materials and supplies \$4,000 LCFF	Training, materials & supplies \$7,368.68 LCFF

Action **2.7**

Actions/Services

Maintain an onsite school lunch program benefitting all students, providing focused opportunity for qualifying students to have access to free or reduced price lunch.	ACTUAL Received Food Service Certification, purchased kitchen supplies, equipment and school snacks. Successfully passed California Department of Education School Nutrition Program Administrative Review.
Purchase of initial startup equipment and site upgrades. Ongoing staff costs and meal costs. \$25,000 LCFF	Purchase of equipment and ongoing staff and meals costs. \$38,350.07 LCFF

Action	2.	.1

Action

Actions/Services

Actions/Services	PLANNED Host family centered social activities. Encourage family engagement and interest in campus/student activities	See 2.3 above	
Expenditures	BUDGETED See 2.3 above	See 2.3 above	

Action LI 2.2		
	PLANNED	ACTUAL
Actions/Services	Provide students with access to onsite support services (Student Assistance Specialist). Clarify student needs to ensure appropriate success and alignment of services.	See 2.4 above
Expenditures	BUDGETED	ESTIMATED ACTUAL
Experiences	Soc 2.4 above	Soc 2.4 above

		angilition of convictor	
enditures	ndituraa	BUDGETED	ESTIMATED ACTUAL
natures	See 2.4 above	See 2.4 above	
Action	LI 2.3		

Create, implement and staff an onsite school lunch program benefitting all students, providing focused opportunity for qualifying students to have access to free or reduced price lunch.	ACTUAL See 2.7 above
See 2.7 above	See 2.7 above

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Actions 2.1-2.3, LI2.1 relate specifically to parent communication, support and engagement in our effort to create and maintain a family friendly environment, supporting all families, intending deeper reach to our socioeconomically disadvantaged students.

Action 2.4, LI2.2 relates to the provision of student support services, which aligns with our effort to provide supports for strong emotional help, with a focus on socioeconomically disadvantaged students.

Actions 2.5-2.6 relate specifically to support our fundamental pillars of character education and quality schools philosophy.

Action 2.7, LI2.3 is a foundational support in support of the entirety of goal 2, and primarily serves our socioeconomically disadvantaged students.

As a result of continued implementation of GVA's commitment to the creation of a family friendly environment where ongoing communication is facilitated; character education and the quality school philosophy are fundamental pillars in the educational model and services and supports for strong emotional health are provided, we report the following impact:

10 family centered activities

20+ meetings, opportunities to share feedback

Student survey data-

70% of students often or always report feeling loved

86% of students often or always report feeling safe

89% of students often or always report feeling that their teacher cares about them

Parent survey data-

95% of parents report feeling welcome on campus

94% of parents report that their student always or most of the time is happy to come to school

97% of parents report that their student always or most of the time feel safe at school

87% of parents report that GVA meets or exceeds their expectations

Maintained 0 expulsions, and 0 Jr. High dropout

.39% increase in attendance rate

1.2% decrease in suspension rate

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Higher than estimated cost for staffing parent liaison position, increased from .25 to .50 FTE. Higher than estimated cost of providing family centered events.

Invested more than estimated in student specialist services.

Invested more than estimated in staff development in support of Quality Schools.

Invested more than estimated in supplies and equipment in support of onsite lunch program.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Great Valley Academy is in the process of completing a five year strategic plan, which was not completed in time for this year's LCAP process. As a result, we anticipate some changes for next year's LCAP.

Stakeholder Engagement

LCAP Year

INVOLVEMENT PROCESS FOR LCAP AND ANNUAL UPDATE

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

Great Valley Academy has meetings with parents, staff and community members on a continual basis. The goal of these meetings is continuous quality improvement, and to provide an open forum for communication. Various meetings offer a presentation of information, participant questions, and opportunities for stakeholder input. Stakeholders present at meetings include; staff, parents, and board of directors.

This year, we facilitated parent, community, student and teacher surveys. The data collected from these surveys was communicated to the various stakeholder groups and is being used for reporting, planning and decision making. As a part of our strategic planning process, we hosted town hall style meetings to solicit input on GVA priorities. All of this information drives this year's LCAP and will drive the 5 year strategic plan.

Our meeting dates are communicated via email, Parent Square (bilingual communication tool), weekly folders home and Facebook. This year's face to face communication opportunities occurred as follows:

Parent Meetings were held on: 9/8/16, 10/18/16, 1/24/17, 2/2/17, 2/7/17, 2/9/17, 2/11/17, 2/13/17, 2/23/17 and 5/2/17.

Get Involved Group (Parent volunteers) Meetings were held on 9/12/16, 10/3/16, 11/7/16, 12/5/16, 1/9/17, 2/6/17, 3/6/17, 4/3/17 and 5/1/17.

LCAP specific meetings (including board meeting) were held on: 2/17/17, 2/23/17, 6/5/17, 6/26/17

All of these meetings consisted of information presentation, and time for input as well as time for questions to be answered.

IMPACT ON LCAP AND ANNUAL UPDATE

How did these consultations impact the LCAP for the upcoming year?

Stakeholder groups participated in online, anonymous surveys which allowed them to prioritize needs in areas based on the 8 state priority areas. They were also invited to provide input through open ended text response areas and to provide feedback on topics including; school climate, meeting time preference, communication method preference as well as specific information related to serving our unduplicated pupils.

The resulting data was analyzed and provided a big picture of stake holder perspective on their desires for parents, staff and board at GVA. The trends in survey data correlated with last year's overall trends. According to survey results, the top 3 priority areas are 1) ensure highly qualified teachers, 2) maintain positive school climate and 3) ensure access to core subjects.

The combined resulting information drove the development of the goals and actions/services in our Local Control Accountability Plan. Since the trends were aligned with last year's data, we maintained the goals and activities as documented last year.

We are in the process of creating a strategic plan for Great Valley Academy. This intensive process is helping us to refine our vision and mission as a school, evaluate our processes and create a long term plan for growth.

GVA continues to meet with stakeholders, as well as solicit input on progress towards LCAP goals.

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following	a table for each of the LEA's of	goals. Duplicate the table as needed.

	☐ New	Modified	☑ Unchanged		
Goal 1	Great Valley Academy will create an environment that provides quality education through a positive learning experience facilitated by highly qualified personnel.				
State and/or Local Priorities Addressed by this goal:		STATE ⊠ 1 ⊠ 2 □ 3 ⊠	4 ⊠ 5 □ 6 ⊠ 7 ⊠ 8		
		COE 9 10			
		LOCAL			
Identified Need		High quality personnel, profes resources.	sional development, access to technology, and instructional		

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CAASPP	37% meet/exceed standards in English/Language Arts 24% meet/exceed standards in Math	Increase of 1% in ELA Increase of 1% in Math		
Local assessment	52% reached projected growth in Math 52% reached projected growth in Reading 45% reached projected growth in English/Language	Increase of 1% in students meeting projected growth in Math Increase of 1% in students meeting projected growth in Reading Increase of 1% in students meeting projected growth in ELA		

	Arts		
CELDT	7.3% of students qualified as EL's 27.3% RFEP'd	Increase of 1% in students being REFP'd Increase of 1% in students making progress towards English proficiency	
Good Facilities Rating on SARC	Facilities were rated good on SARC	Facilities rated as good or better on SARC	
Teachers are appropriately assigned and credentialed as applicable to charter schools	All	Maintain	
Students (including English Learners) have access to state standards aligned instructional materials and performance standards as applicable to charter schools	Provided	Maintain	
Students have access to a broad course of study as applicable to GVA charter	Provided	Maintain	
API	Not Applicable	Not Applicable	
Students successfully completing courses	K-8 School Not applicable	K-8 School Not applicable	

satisfying college or career educational standards			
Students passing AP exam with 3 or higher	K-8 School Not applicable	K-8 School Not applicable	
Students demonstrating college preparedness pursuant to, the Early Assessment Program, or subsequent assessment of college preparedness	K-8 School Not applicable	K-8 School Not applicable	
Programs and services for unduplicated pupils and students with disabilities are developed and provided	Provided	Maintain	
State science test	Baseline determined 2018	Not applicable	
Physical Fitness- Healthy Fitness Zone (HFZ)	5 th grade; average of 6 areas 79.7% in HFZ 7 th grade; average of 6 areas 74.8% in HFZ	5 th grade Increase .5% 7 th grade Increase .5%	

PLANNED ACTIONS / SERVICES

• • • • • • • • • • • • • • • • • • •	. (Description of the fields. 	, including Budgeted Expenditures	
Complete a convint the	a tollowing table for each of th	A L H A'S ACTIONS/SARVICAS	I II INIICATA THA TANIA	INCILIAINA KIJAASTSA EYNSNAITIJIS	as needed
CONTIDICTE & CODY OF THE	c following table for cacif of the		. Dublicate the table.	. IIIGIAAIIIA DAAAGIGA EXDOIIAIIAIG	. as nocaca.

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
Stuc	lents to be Served							
	Location(s)		chools Specific Schools: Specific Grade spans:					
OR								
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
Stuc	lents to be Served	☐ English Learners	☐ Foster Yo	outh				
Scope of Services								
	Location(s)	☐ All schools ☐ S	Specific School	s: Specific	Grade spans			
ACTIONS/SE	RVICES							
2017-18			2018-19		2019-20			
□ New □	Modified 🛭 Unch	anged	☐ New ☐	Modified Unchanged	☐ New ☐	Modified Unchanged		
Action 1.1 Provide access to Beginning Teacher Support and Assessment. Provide site specific, direct oversight to first and second year teachers. Compensate County Office of Education for annual fees related to induction. Provide substitutes to allow for protected time. N/A CHARTER SCHOOL 1 YEAR BUDGET N/A CHARTER SCHOOL 1 YEAR BUDGET					TER SCHOOL 1 YEAR BUDGET			
BUDGETED I	EXPENDITURES							
2017-18	2017-18 2018-19 2019-20							
Amount	\$12,000		Amount		Amount			
Source	LCFF		Source		Source			
Budget Reference	Induction program	n cost	Budget Reference		Budget Reference			

For Actions	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:							
Stud	Students to be Served All Students with Disabilities [Specific Student Group(s)]							
	Location(s) All schools Specific Schools: Specific Grade spans:							
	OR							
For Actions	Services include	d as cont	ributing to me	eting the Incre	eased or Impro	oved Services Requirer	ment:	
Stud	ents to be Served	☐ Englis	sh Learners	☐ Foster Yo	outh 🗌 Lov	w Income		
	Scope of S	<u>Services</u>	LEA-wide	School	wide OR	☐ Limited to Undupl	icated Student	Group(s)
	Location(s)	☐ All sc	hools S	Specific School	s:	Specific (Grade spans:_	
ACTIONS/SE	ERVICES							
2017-18 2018-19 2019-20								
☐ New ☐	Modified 🛛 Unc	hanged		☐ New ☐ Modified ☐ Unchanged		☐ New ☐ Modified ☐ Unchanged		
Action 1.2 Provide teacher/staff support and growth opportunities by offering professional development opportunities focused on Common Core State Standards, technology, ELL/ELD, and other applicable topics.			N/A CHARTER SCHOOL 1 YEAR BUDGET		N/A CHART	ER SCHOOL 1 YEAR BUDGET		
BUDGETED	<u>EXPENDITURES</u>							
2017-18				2018-19			2019-20	
Amount	\$50,000			Amount			Amount	
Source	LCFF			Source			Source	
Budget Reference	Professional desconsultants, marcosts			Budget Reference			Budget Reference	

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
Students to be Served All Students with Disabilities [Specific Student Group(s)]										
	Location(s)	⊠ All sch	nools	Specific Schools	3:					
	OR									
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:										
Students to be Served										
Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)										
	Location(s)	☐ All sch	nools	Specific Schools	S:	Specif	c Grade spans:_	Grade spans:		
ACTIONS/SERVICES										
2017-18			2018-19			2019-20	2019-20			
☐ New ☐ Modified ☐ Unchanged				☐ New ☐	Modified 🗌 L	Inchanged	☐ New ☐	☐ New ☐ Modified ☐ Unchanged		
Action 1.3 Provide teacher support by supplying mentors and peer observation time (protected time).			N/A CHART	ER SCHOOL	1 YEAR BUDGET	N/A CHAR	N/A CHARTER SCHOOL 1 YEAR BUDGET			
BUDGETED EXPENDITURES										
2017-18			2018-19			2019-20	2019-20			
Amount	\$10,000			Amount			Amount			
Source	LCFF			Source			Source			
Budget Reference	Provide substitution protected mention observation time	oring and	ow for	Budget Reference		_	Budget Reference			

For Actions/	Services not inc	luded as contributin	ng to meeting the I	ncreased or Im	proved Services Req	uirement:		
Stude	nts to be Served							
	Location(s)		Specific Schools		Specific G	Grade spans:		
				OR				
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
Students to be Served								
Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)							Group(s)	
	Location(s)	All schools	Specific Schools	:	Specific G	Grade spans:		
ACTIONS/SERVICES								
2017-18			2018-19			2019-20		
☐ New ☐ Modified ☐ Unchanged			□ New □ N	Modified 🗌 Und	changed	☐ New ☐ Modified ☐ Unchanged		
Action 1.4 Continue to integrate Common Core State Standards based instructional resources. This includes curriculum, online and other relevant resources			N/A CHARTE	ER SCHOOL 1	YEAR BUDGET	N/A CHARTER SCHOOL 1 YEAR BUDGET		
BUDGETED	<u>EXPENDITURES</u>							
2017-18			2018-19			2019-20		
Amount	\$70,000		Amount			Amount		
Source	LCFF		Source			Source		
Budget Reference	Purchase Comi	mon Core aligned sources	Budget Reference			Budget Reference		

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:											
Stude	Students to be Served All Students with Disabilities [Specific Student Group(s)]										
	Location(s)				pecific Schools: Specific Grade spans:						
OR											
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:											
Students to be Served											
Scope of Services											
	Location(s) All schools S				Specific Schools: Specific (Grade spans:		
ACTIONS/SERVICES											
2017-18			2018-19				2019-20				
☐ New ☐ Modified ☐ Unchanged				☐ New ☐ Modified ☐ Unchanged				☐ New ☐ Modified ☐ Unchanged			
Action 1.5 Provide students with intervention/enrichment opportunities in reading and math. Incorporate strategies providing additional support for EL's.			N/A CHARTER SCHOOL 1 YEAR BUDGET				N/A CHARTER SCHOOL 1 YEAR BUDGET				
BUDGETED EXPENDITURES											
2017-18			2018-19				2019-20				
Amount	\$145,000			Amount				Amount			
Source	LCFF			Source				Source			
Budget Reference	1.20 FTE Readi Teacher 1 FTE Math Inte 1 FTE Teacher's	ervention		Budget Reference				Budget Reference			

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	nts to be Served		with Disabilitie	s [Specific	Student Group(s)]				
	Location(s)		Specific School	s:	Specific (Grade spans:_			
				OR					
For Actions	/Services include	ed as contributing to m	eeting the Inc	reased or Impro	ved Services Require	ment:			
Stude	nts to be Served	☐ English Learners	☐ Foster Yo	outh 🗌 Low	Income				
	Scope of S	Services	School	wide OR	Limited to Undupl	icated Student	Group(s)		
	Location(s) All schools Specific Schools: Specific Grade spans:								
ACTIONS/SERVICES									
2017-18			2018-19			2019-20			
☐ New ☐	Modified 🛛 Un	changed	☐ New ☐	Modified Un	changed	☐ New ☐	Modified Unchanged		
	Maintain wireless e and security	internet	N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHART	TER SCHOOL 1 YEAR BUDGET		
BUDGETED	EXPENDITURES								
2017-18			2018-19			2019-20			
Amount	\$32,000		Amount			Amount			
Source	LCFF		Source			Source			
Budget Reference	.50 FTE Compo Ongoing profes development/corresources		Budget Reference			Budget Reference			

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	ents to be Served		with Disabilitie	s [Specific	Student Group(s)]				
	Location(s)		Specific School	s:	Specific G	Grade spans:_			
				OR					
For Actions	/Services include	ed as contributing to me	eeting the Inc	reased or Impro	ved Services Require	ment:			
Stude	ents to be Served	☐ English Learners	☐ Foster Yo	outh	Income				
	Scope of S	Services	School	wide OR	Limited to Undupli	cated Student	Group(s)		
	Location(s)	☐ All schools ☐ S	Specific School	s:	Specific G	Grade spans:_			
ACTIONS/SERVICES									
2017-18 2019-20									
☐ New ☐	Modified 🛚 Un	changed	☐ New ☐	Modified 🗌 Un	changed	☐ New ☐	Modified Unchanged		
technology		nt of ongoing ting devices. Assess, chool technological	N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHART	TER SCHOOL 1 YEAR BUDGET		
BUDGETED	EXPENDITURES								
2017-18			2018-19			2019-20			
Amount	\$20,000		Amount			Amount			
Source	LCFF		Source			Source			
Budget Reference		mputers, storage/charging anties and related	Budget Reference			Budget Reference			

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Studer	nts to be Served		with Disabilities	S [Specific	Student Group(s)]				
	Location(s)		Specific Schools	3:	Specific G	Grade spans:_			
				OR					
For Actions/	Services include	ed as contributing to m	eeting the Incre	eased or Impro	ved Services Require	ment:			
<u>Studer</u>	nts to be Served	☐ English Learners	☐ Foster You	uth 🔲 Low	Income				
	Scope of S	Services	Schoolw	vide OR	Limited to Unduplic	cated Student	Group(s)		
	Location(s)	All schools	Specific Schools	3:	Specific G	Grade spans:_			
ACTIONS/SERVICES									
2017-18	2017-18 2019-20								
☐ New ☐	Modified 🛚 Un	changed	□ New □ I	Modified 🗌 Un	changed	☐ New ☐	Modified Unchanged		
ELD/ELL str		derstanding of ate instruction for ampus EL lead staff	N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET			
BUDGETED I	<u>EXPENDITURES</u>								
2017-18			2018-19			2019-20			
Amount	\$2,500		Amount			Amount			
Source	LCFF		Source			Source			
Budget Reference	Professional Desubstitutes for	evelopment, Provide coverage	Budget Reference			Budget Reference			

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:												
Stude	ents to be Served	⊠ AII	Students	with Disabilities	s 🗆 [§	Specific S	Student Group(s	s)]				
	Location(s)		ools 🗌 S	Specific Schools	3:		Sp	oecific G	rade spans:			
						OR						
For Actions	/Services include	ed as contri	ibuting to me	eeting the Incr	eased o	r Improv	ed Services R	Requirer	ment:			
Stude	ents to be Served	☐ English	Learners	☐ Foster Yo	uth	Low Ir	ncome					
	Scope of S	Services [LEA-wide	Schoolv	vide	OR	☐ Limited to I	Unduplic	cated Studen	t Group(s)		
	Location(s)	All scho	ools 🗌 S	Specific Schools	S:		Sp	pecific G	rade spans:			
ACTIONS/SERVICES												
2017-18 2018-19 2019-20												
☐ New ☐	Modified 🛛 Un	changed		☐ New ☐	Modified	☐ Unc	hanged		☐ New ☐] Modified [Unchanged	
	acilities will be n			N/A CHARTER SCHOOL 1 YEAR BUDGET			ΞΤ	N/A CHARTER SCHOOL 1 YEAR BUDGET			BUDGET	
BUDGETED	EXPENDITURES											
2017-18				2018-19					2019-20			
Amount	\$150,000			Amount					Amount			
Source	LCFF			Source					Source			
Budget Reference	Facilities repair 1 FTE Maintena Salaries and Be	ance staff,		Budget Reference					Budget Reference			

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:											
	Students to be Served	☐ All	Students	with Disabi	ilities 🗌 [S	Specific Stud	ent Group(s)]				
	Location(s)	☐ All so	chools 🔲	Specific Sch	nools:		Specific (Grade spans:_			
					OR	1					
For Actions	/Services included as	contributi	ng to meeting	the Increas	sed or Impro	ved Service	es Requirement:				
	Students to be Served	⊠ Engl	ish Learners	Foste	r Youth [Low Incor	me				
	Scope of	<u>Services</u>	□ LEA-wide	☐ Sch	oolwide	OR 🗌	Limited to Undupl	icated Student	: Group(s)		
	Location(s) □ Specific Schools: □ Specific Grade spans: □ Speci										
ACTIONS/SERVICES											
2017-18				2018-19				2019-20			
☐ New ☐	Modified ⊠ Unchange	ed		New	☐ Modified	Unchan	nged	☐ New ☐	Modified	Unchanged	
intervention	.1 Provide students wir /enrichment opportunit rporate strategies prov EL's	ies in rea	•	N/A CHA	ARTER SCH	OOL 1 YEA	AR BUDGET	N/A CHAR	TER SCH	OOL 1 YEAR BI	JDGET
BUDGETED	<u>EXPENDITURES</u>										
2017-18				2018-19				2019-20			
Amount	See 1.5 above			Amount				Amount			
Source				Source				Source			
Budget Reference				Budget Reference	е			Budget Reference			

For Actions	Services not included a	s contributing to me	eting the Increas	sed or Improve	d Services Requireme	ent:			
	Students to be Served	☐ All ☐ Stude	nts with Disabilitie	s [Specific	Student Group(s)]				
	Location(s)	☐ All schools [Specific School	S:	Specific	Grade spans:_			
				OR					
For Actions	/Services included as co	ontributing to meetin	g the Increased	or Improved Se	ervices Requirement:				
	Students to be Served	⊠ English Learners	☐ Foster Yo	outh 🗌 Low	v Income				
	Scope of S	Services	de 🗌 School	wide OR	☐ Limited to Undup	licated Student	Group(s)		
	Location(s) ☐ All schools ☐ Specific Schools: ☐ Specific Grade spans: ☐ Spe								
ACTIONS/SE	ACTIONS/SERVICES								
2017-18			2018-19			2019-20			
☐ New ☐	Modified ⊠ Unchanged	I	☐ New ☐	Modified U	nchanged	☐ New ☐] Modified	Unchanged	
opportunitie opportunitie	.2 Provide teacher/staff is by offering profession is focused on Common ELL/ELD, and other app	al development Core State	N/A CHART	N/A CHARTER SCHOOL 1 YEAR BUDGET			TER SCH	OOL 1 YEAR BUD	GET
BUDGETED	<u>EXPENDITURES</u>								
2017-18			2018-19			2019-20			
Amount	See 1.2 above		Amount			Amount			
Source			Source			Source			
Budget Reference			Budget Reference			Budget Reference			

For Actions	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:											
	Students to be Served	☐ AII	☐ Student	s with Disabil	lities 🗌 [S	Specific	Student G	roup(s)]				
	Location(s)	☐ All so	chools	Specific Sch	ools:			☐ Specific C	Grade spans:			
					OR	2						
For Actions	/Services included as c	ontributi	ng to meeting	the Increas	sed or Impro	ved Se	ervices Re	equirement:				
	Students to be Served	⊠ Engl	ish Learners	☐ Foster	Youth [Low	Income					
	Scope of S	<u>Services</u>		Scho	oolwide	OR	Limit	ed to Undupli	cated Studer	nt Group(s)		
Location(s) ☐ All schools ☐ Specific Schools: ☐ Specific Grade spans: ☐ Spe												
ACTIONS/SE	ACTIONS/SERVICES											
2017-18				2018-19					2019-20			
☐ New ☐	Modified ⊠ Unchange	d		☐ New	☐ Modified	☐ Un	changed		☐ New ☐	Modified	Unchang	ed
State Stand	.3 Continue to integrate lards based instruction s includes curriculum, cources	al resour	ces specific	N/A CHA	RTER SCH	OOL 1	YEAR BU	JDGET	N/A CHAR	RTER SCH	OOL 1 YEAF	RBUDGET
BUDGETED	<u>EXPENDITURES</u>											
2017-18				2018-19					2019-20			
Amount	\$1,000			Amount					Amount			
Source	LCFF			Source					Source			
Budget Reference	Purchase Common C	_		Budget Reference					Budget Reference			

For Actions	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
	Students to be Served	☐ AII ☐ S	Students with Disabilitie	s [Specific	Student Group(s)]						
	Location(s)	☐ All schools	Specific School	S:	Specific	Grade spans:_					
				OR							
For Actions	/Services included as o	contributing to m	neeting the Increased	or Improved S	ervices Requirement	:					
	Students to be Served	⊠ English Lear	rners	outh 🗌 Low	Income						
	Scope of Services										
	Location(s)										
ACTIONS/SE	ACTIONS/SERVICES										
2017-18			2018-19			2019-20					
☐ New ☐	Modified 🛛 Unchange	ed	☐ New ☐	Modified U	nchanged	☐ New ☐	Modified	Unchanged			
strategies to	.4 Increase staff unders o facilitate instruction fo npus EL lead staff mem	or English Learn		N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET				
BUDGETED	<u>EXPENDITURES</u>										
2017-18			2018-19			2019-20					
Amount	See 1.8 above		Amount			Amount					
Source			Source			Source					
Budget Reference			Budget Reference			Budget Reference					

Goals, Actions, & Services

Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	New	Modified	⊠ Unchanged			
Goal 2		onment where ongoing communication is facilitated; character mental pillars in the educational model and services and suppor	rts			
State and/or Local Prioriti	es Addressed by this goal:	STATE □ 1 □ 2 ⊠ 3 □	4			
		COE 9 10				
		LOCAL				
Identified Need		High quality personnel, profes resources.	ssional development, access to technology, and instructional			

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
End of year attendance rate	2014-2015 – 94.96%	Maintain 95% attendance rate		
End of year suspension rate	2014-2015 – 4.4%	Decrease suspension rate by 1.2%		
End of year expulsion rate	2014-2015 - 0	Maintain 0 expulsions		
End of year Jr. High dropout rate	2014-2015 - 0	Maintain 0 drop outs		
End of year chronic absenteeism rate	2014-2015 – 17.52%	Decrease chronic absenteeism rate by .10%		

High School graduation and dropout rates	K-8 School Not applicable	K-8 School Not applicable	
End of year parent participation (number)	2014-2015 - 270	Maintain 270 parent participants	
Parent Survey (includes parents of unduplicated pupils and students with disabilities)	2014-2015 97% of responding parents feel welcomed at GVA 97% of responding parents have children that feel safe at school 96% of responding parents have children that always or most times are happy to come to school	Maintain baseline levels	

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
Students to be	e Served	☑ All ☐ Studer	nts with Disabilit	ies 🗌 [Specif	c Student Group(s)]					
Loc	cation(s)	All schools	Specific School	ols:	Specific (Grade spans:_				
				OR						
For Actions/Service	es included	as contributing to	meeting the In	creased or Imp	roved Services Require	ement:				
Students to be	e Served	English Learners	☐ Foster \	Youth Lov	w Income					
<u> </u>	Scope of Ser	vices LEA-wide	e 🗌 Schoo	olwide OR	Limited to Undupl	icated Studen	t Group(s)			
Loc	Location(s) All schools Specific Schools: Specific Grade spans:									
ACTIONS/SERVICES										
2017-18			2018-19			2019-20				
☐ New ☐ Modifie	d 🛚 Uncha	anged	☐ New ☐	☐ Modified ☐ L	Jnchanged	☐ New ☐ Modified ☐ Unchanged				
Action 2.1 Parent v and process. Cont parent volunteer pr	inue to supp		N/A CHAR	N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET			
BUDGETED EXPEN	DITURES									
2017-18			2018-19			2019-20				
Amount \$15,00	00		Amount			Amount				
Source LCFF			Source			Source				
0 1 1	ies, commu E Parent Li	nication meetings,	Budget Reference			Budget Reference				

For Actions/	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Studer	nts to be Served	⊠ AII	☐ Students	with Disabil	ities [Specific	Student G	iroup(s)]		
	Location(s)	⊠ All sc	hools	Specific Sch	ools:			☐ Specific G	Grade spans:	
						OR				
For Actions/	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Studer	Students to be Served									
	Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)									
	Location(s) All schools Specific Schools: Specific Grade spans:									
ACTIONS/SE	ACTIONS/SERVICES									
2017-18				2018-19					2019-20	
☐ New ☐	Modified 🛛 Und	changed		□ New	☐ Modi	fied 🗌 Ur	nchanged		☐ New ☐	☐ Modified ☐ Unchanged
Action 2.2 Host regular meetings for parents and other stakeholders. Provide access and opportunities to engage in discussions regarding campus based needs.			and	N/A CHARTER SCHOOL 1 YEAR BUDGET			UDGET	N/A CHARTER SCHOOL 1 YEAR BUDGET		
BUDGETED I	<u>EXPENDITURES</u>									
2017-18				2018-19					2019-20	
Amount	\$1,000			Amount					Amount	
Source	LCFF			Source					Source	
Budget Reference	Supplies and or	nsite child	dcare	Budget Reference					Budget Reference	

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
Students to b	be Served	⊠ AII □ St	udents with Disabilitie	s [Specific	Student Group(s)]					
<u>L</u> (ocation(s)		Specific School	S:	Specific G	Grade spans:_				
				OR						
For Actions/Service	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Students to b	Students to be Served									
	Scope of Services									
<u>L</u> (Location(s) All schools Specific Schools: Specific Grade spans:									
ACTIONS/SERVICES										
2017-18			2018-19	2018-19			2019-20			
☐ New ☐ Modifie	ed 🛭 Und	hanged	□ New □	☐ New ☐ Modified ☐ Unchanged			☐ New ☐ Modified ☐ Unchanged			
Action 2.3 Host fa Encourage family campus/student a	engageme			N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET			
BUDGETED EXPEN	NDITURES									
2017-18			2018-19			2019-20				
Amount \$5,00	00		Amount			Amount				
Source	=		Source			Source				
Budget Supp	olies and ed	luipment	Budget			Budget Reference				

Δ	- 4
Action	4
7 1011011	 7

For Actions/	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	nts to be Served	⊠ All □ Stud	dents with Disabilities	S [Specific	Student Group(s)]					
	Location(s)		☐ Specific Schools	S:	Specific G	Grade spans:_				
				OR						
For Actions/	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	Students to be Served									
	Scope of Services									
	Location(s) All schools Specific Schools: Specific Grade spans:									
ACTIONS/SERVICES										
2017-18			2018-19			2019-20				
☐ New ☐	Modified 🛛 Und	changed	□ New □ I	☐ New ☐ Modified ☐ Unchanged			Modified Unchanged			
support serv				N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET			
BUDGETED	EXPENDITURES									
2017-18			2018-19			2019-20				
Amount	\$35,000		Amount			Amount				
Source	LCFF		Source			Source				
Budget Reference	Contracted Stud Specialist service	dent Assistance ces	Budget Reference			Budget Reference				

Λ (*	•	
Action		
7 1011011		•

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	nts to be Served	⊠ All ☐ Stude	ents with Disabilitie	s [Specific	Student Group(s)]				
	Location(s)		☐ Specific School	s:	Specific (Grade spans:_			
				OR					
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
<u>Stude</u>	Students to be Served								
	Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)								
	Location(s) All schools Specific Schools: Specific Grade spans:								
ACTIONS/SERVICES									
2017-18			2018-19			2019-20			
☐ New ⊠	Modified Un	changed	☐ New ☐	☐ New ☐ Modified ☐ Unchanged			Modified Unchanged		
Action 2.5 Provide character education to teachers, students and parents. Focus on character development for students (including bullying prevention)			N/A CHART	N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET		
BUDGETED	<u>EXPENDITURES</u>								
2017-18			2018-19			2019-20			
Amount	\$45,000		Amount			Amount			
Source	LCFF		Source			Source			
Budget Reference	<u> </u>	ials and supplies fied staff & benefits	Budget Reference			Budget Reference			

For Actions/	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Studer	nts to be Served	⊠ All ☐ Stude	nts with Disabilities	☐ [Specific	: Student Group(s)]					
	Location(s)		Specific Schools:	pecific Schools: Specific Grade spans:						
				OR						
For Actions/	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	Students to be Served									
	Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)									
	Location(s) All schools Specific Schools: Specific Grade spans:									
ACTIONS/SE	ACTIONS/SERVICES									
2017-18			2018-19			2019-20				
☐ New ☐	Modified 🛛 Un	changed	□ New □ N	☐ New ☐ Modified ☐ Unchanged			☐ New ☐ Modified ☐ Unchanged			
in school cu		Philosophy integrate eeds, create plan ar		N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET			
	EXPENDITURES									
2017-18	2711 211 211 211 211		2018-19			2019-20				
Amount	\$4,000		Amount			Amount				
Source	LCFF		Source			Source				
Budget Reference	Training materi	als and supplies	Budget Reference			Budget Reference				

For Actions	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	nts to be Served		with Disabilities	s [Specific	Student Group(s)]					
	Location(s)		Specific Schools	s:	Specific 0	Grade spans:_				
				OR						
For Actions	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Stude	Students to be Served									
	Scope of Services									
	Location(s) All schools Specific Schools: Specific Grade spans:									
ACTIONS/SERVICES										
2017-18			2018-19			2019-20				
☐ New ☐	Modified 🛛 Un	changed	☐ New ☐	Modified 🗌 Un	nchanged	☐ New ☐	Modified Unchanged			
Action 2.7 Maintain an onsite school lunch program benefitting all students, providing focused opportunity for qualifying students to have access to free or reduced price lunch.			N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET				
BUDGETED	EXPENDITURES									
2017-18			2018-19			2019-20				
Amount	\$30,000		Amount			Amount				
Source	LCFF		Source			Source				
Budget Reference	Ongoing staff c	osts, meal costs and olies.	Budget Reference			Budget Reference				

Action	2.	1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
<u>s</u>	Students to be Served	□ AII □] Students	with Disabilities	s 🗌 [Speci	ic Student	Group(s)]			
	Location(s)	All schools	s 🗆 S	Specific Schools	s:		☐ Specific (Grade spans:_		
					OR					
For Actions/	Services included as	contributing	to meetin	g the Increase	ed or Improve	d Service	s Requiremen	t:		
<u>s</u>	Students to be Served									
	Scope of Services									
	Location(s) ☐ All schools ☐ Specific Schools: ☐ Specific Grade spans:									
ACTIONS/SE	ACTIONS/SERVICES									
2017-18				2018-19				2019-20		
☐ New ☐	Modified ⊠ Unchan	ged		□ New □	Modified	Unchange	d	☐ New ☐	Modified [Unchanged
Encourage f	1 Host family centered family engagement a dent activities		ties.	N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHARTER SCHOOL 1 YEAR BUDGET			
BUDGETED	<u>EXPENDITURES</u>									
2017-18				2018-19				2019-20		
Amount	See 2.3 above			Amount				Amount		
Source				Source				Source		
Budget Reference				Budget Reference				Budget Reference		

Action L 2.2									
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Students to be Served All Students	be Served All Students with Disabilities [Specific Student Group(s)]								
Location(s) All schools	Specific Schools: Specific C	Grade spans:							
	OR								
For Actions/Services included as contributing to meetin	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
Students to be Served	☐ Foster Youth ☐ Low Income								
Scope of Services									
Location(s) All schools									
ACTIONS/SERVICES									
2017-18	2018-19	2019-20							
☐ New ☐ Modified ☐ Unchanged	☐ New ☐ Modified ☐ Unchanged	☐ New ☐ Modified ☐ Unchanged							
Action LI 2.2 Provide students with access to onsite support services (Student Assistance Specialist). Clarify student needs to ensure appropriate success and alignment of services.	N/A CHARTER SCHOOL 1 YEAR BUDGET	N/A CHARTER SCHOOL 1 YEAR BUDGET							
BUDGETED EXPENDITURES									
2017-18	2018-19	2019-20							

Amount

Source

Budget Reference

See 2.4 above

Amount

Source

Budget Reference Amount

Source

Budget Reference

Action	_I 2.3									
For Actions	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
<u> </u>	Students to be Served All Students with Disabilities [Specific Student Group(s)]									
	Location(s)	☐ All schools	☐ Specific Schools	3:		☐ Specific Gra	ade spans:_		_	
	OR									
For Actions	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
<u> </u>	Students to be Served									
	Scope of Services									
	Location(s)		☐ Specific Schools	S:		☐ Specific Gra	ade spans:_		_	
ACTIONS/SE	ACTIONS/SERVICES									
2017-18			2018-19	2018-19			2019-20			
☐ New ☐	Modified 🛛 Unchan	ged	☐ New ☐	☐ New ☐ Modified ☐ Unchanged			New	Modified Unch	nanged	
school luncl providing fo	Action LI 2.3 Create, implement and staff an onsite school lunch program benefitting all students, providing focused opportunity for qualifying students to have access to free or reduced price lunch.			N/A CHARTER SCHOOL 1 YEAR BUDGET			N/A CHART	ΓER SCHOOL 1 Y	EAR BUDGET	
BUDGETED	<u>EXPENDITURES</u>									
2017-18			2018-19			2	2019-20			
Amount	See 2.7 above		Amount			· ·	Amount			
Source			Source				Source			
Budget Reference		_	Budget Reference				Budget Reference			

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year				
Estimated Supplemental and Concentration Grant Funds:		\$541,231	Percentage to Increase or Improve Services:	8.32 %

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Great Valley Academy will receive an estimated \$541,231 in LCFF grant funds. GVA is expending the LCFF grant funds as determined by the schools goals, in support of California's 8 priority areas.

As of census day 2016-2017, 37% of GVA students are identified as socioeconomically disadvantaged or English learners, all of the actions and services contained in this LCAP are being implemented on a LEA/School wide basis. Those principally directed towards our English learners and socioeconomically disadvantaged students are as follows:

Action EL 1.1 Provide students with intervention/enrichment opportunities in reading and math. Incorporate strategies providing additional support for EL's.

Action EL 1.2 Provide teacher/staff support and growth opportunities by offering professional development opportunities focused on Common Core State Standards, ELL/ELD, and other applicable topics.

Action EL 1.3 Continue to integrate Common Core State Standards based instructional resources specific to EL's. This includes curriculum, online and other relevant resources.

Action EL 1.4 Increase staff understanding of ELD/ELL strategies to facilitate instruction for English Learners. Appoint campus EL lead staff members.

Action LI 2.1 Host family centered social activities. Encourage family engagement and interest in campus/student activities.

Action LI 2.2 Provide students with access to onsite support services (Student Assistance Specialist). Clarify student needs to ensure appropriate success and alignment of services.

Action LI 2.3 Create, implement and staff an onsite school lunch program benefitting all students, providing focused opportunity for qualifying students to have access to free or reduced price lunch.

The use of LCFF grant fund dollars in supporting basic school operations, building school/staff capacity, improvement and expansion of instructional/technological resources, targeted parent outreach, provision of intervention services, student support services and free/reduced price lunches, effectively meet the needs of our unduplicated pupil count. Specifically, these services have a direct impact on our unduplicated pupils; we provide students with a quality educational program in a supportive environment, so they are able to make academic improvement. Based on our annual update, analysis of metrics and stakeholder feedback, expending funds on these services is the most effective use of the funds.

Local Control and Accountability Plan and Annual Update Template Instructions

Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

Plan Summary
Annual Update
Stakeholder Engagement
Goals, Actions, and Services
Planned Actions/Services

Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, mark the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under *EC* Section 52064.5.

Budget Summary

The LEA must complete the LCAP Budget Summary table as follows:

- Total LEA General Fund Budget Expenditures for the LCAP Year: This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the California School Accounting Manual (http://www.cde.ca.gov/fg/ac/sa/). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year:
 This amount is the total of the budgeted expenditures associated with the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.
- Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP: Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for the LCAP year. (Note: The total funds budgeted for planned actions/services may include funds other than general fund expenditures.)

Total Projected LCFF Revenues for LCAP Year: This amount is the total amount of LCFF funding the LEA
estimates it will receive pursuant to EC sections 42238.02 (for school districts and charter schools) and 2574
(for county offices of education), as implemented by EC sections 42238.03 and 2575 for the LCAP year
respectively.

Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's* approved LCAP. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

Analysis

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a
 discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. *EC* identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. *EC* requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, *EC* Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

Instructions: The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, mark the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

School districts and county offices of education: Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Charter schools: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities

Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (<u>Link to State Priorities</u>)

Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the LCAP Template Appendix,sections (a) through (d).

Planned Actions/Services

For each action/service, the LEA must complete either the section "For Actions/Services not contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by checking "All", "Students with Disabilities", or "Specific Student Group(s)". If "Specific Student Group(s)" is checked, identify the specific student group(s) as appropriate.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see <u>Demonstration of Increased or Improved Services for Unduplicated Students</u> section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must select one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, place a check mark next to "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, place a check mark next to "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", place a check mark next to "Limited to Student Groups".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

New/Modified/Unchanged:

- Check "New" if the action/service is being added in any of the three years of the LCAP to meet the
 articulated goal.
- Check "Modified" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Check "Unchanged" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
 - o If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may check "Unchanged" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

Note: The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the "Goals, Actions, and Services" section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

Budgeted Expenditures

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by *EC* sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and mark the appropriate LCAP year. Using the copy of the table, complete the table as required for the current year LCAP. Retain all prior year tables for this section for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to *California Code of Regulations*, Title 5 (5 *CCR*) Section 15496(a)(5).

Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Consistent with the requirements of 5 *CCR* Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are
 principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local
 priorities. Also describe how the services are the most effective use of the funds to meet these goals for its
 unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting
 research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

State Priorities

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching:
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
 - a. English Language Arts Common Core State Standards (CCSS) for English Language Arts
 - b. Mathematics CCSS for Mathematics
 - c. English Language Development (ELD)
 - d. Career Technical Education
 - e. Health Education Content Standards
 - f. History-Social Science
 - g. Model School Library Standards
 - h. Physical Education Model Content Standards
 - i. Next Generation Science Standards
 - j. Visual and Performing Arts
 - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site:
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index:
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

Priority 5: Pupil Engagement as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates:
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates:

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under EC sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in 5 CCR Section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).

- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
- (3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

APPENDIX B: GUIDING QUESTIONS

Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in EC Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, courtappointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR Section 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 COE Only), and Coordination of Services for Foster Youth (Priority 10 COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in EC Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

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